(Rev. January 2022)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

| File a | congrato | application | for or | och roti | ırn |
|--------|----------|-------------|--------|----------|-----|
| | | | | | |

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| Type or print | | | | | Taxpayer identification number (TIN 94-3106407 | | | |
|--|---|---|--|--|---|---|--|--|
| File by the due date for filing your return. See | he for Number, street, and room or suite no. If a P.O. box, see instructions. ^{ur} 221 N.W. SECOND AVENUE, 306 | | | | | | | |
| instructions. | City, town or post office, state, and ZIP code. For a for PORTLAND, OR 97209 | oreign add | Iress, see instructions. | | | | | |
| Enter the | Return Code for the return that this application is for (file | e a separa | ate application for each return) | | | 0 1 | | |
| Applicati | on | Return | Application | | | Return | | |
| ls For | | Code | Is For | | | Code | | |
| Form 990 | or Form 990-EZ | 01 | Form 1041-A | | | 08 | | |
| Form 472 | 0 (individual) | 03 | Form 4720 (other than individual) | | | 09 | | |
| Form 990 | -PF | 04 | Form 5227 | | | 10 | | |
| Form 990 | -T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 | | |
| Form 990 | -T (trust other than above) | 06 | Form 8870 | | | 12 | | |
| Form 990 | T (corporation) SARAH GREENMAN | 07 | | | | | | |
| If this is box ▶ [1 I reat the ▶ [2 If the ▶ [| organization does not have an office or place of business s for a Group Return, enter the organization's four digit 0 | Group Exe and atta MA anization's , an heck reas | emption Number (GEN), I a list with the names and TINs or Y 15, 2024, to file s return for: d ending JUN 30, 2023 on: Initial return | f this is fo f all memb e the exen | r the whole ers the ext npt organiz: | group, check this | | |
| | is application is for Forms 990-PF, 990-T, 4720, or 6069 nonrefundable credits. See instructions. | , enter the | e tentative tax, less | 3a | \$ | 0. | | |
| | is application is for Forms 990-PF, 990-T, 4720, or 6069 | , enter an | y refundable credits and | | | | | |
| estimated tax payments made. Include any prior year over | | | llowed as a credit. | 3b | \$ | 0. | | |
| c Balance due. Subtract line 3b from line 3a. Include your pa | | | | | | | | |
| usir | ng EFTPS (Electronic Federal Tax Payment System). See | e instructio | ons. | 3c | \$ | 0. | | |
| instruction | If you are going to make an electronic funds withdrawal ns. or Privacy Act and Paperwork Reduction Act Notice, | | • | 8453-TE ar | | 79-TE for payment 8868 (Rev. 1-2022) | | |





Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

ZUZZ Open to Public Inspection

OMB No. 1545-0047

| Depa | rtment | of the Treasury onue Service Go to www.irs.gov/Form990 for instructions and the lates | t information. | Inspection |
|-------------------------|--------------------------------------|---|-------------------------------------|---------------------------------------|
| | | | JUN 30, 2023 | |
| BC | heck if pplicab Addro | C Name of organization AMERICAN LEADERSHIP FORUM OF OREGON | D Employer identifica | |
| | Name | | 94-310640 | 7 |
| | Initial returr Final returr | 221 N W SECOND AVENUE 306 | ite E Telephone number (503) 636 | |
| | termi ated | City or town, state or province, country, and ZIP or foreign postal code | G Gross receipts \$ | 647,878. |
| | Amer returr | FORTHAND, OR 97209 | H(a) Is this a group retu | |
| | Appli tion | F Name and address of principal officer. Driftering officer. | for subordinates? | · · · · · · · · · · · · · · · · · · · |
| | pend | SAME AS C ABOVE | H(b) Are all subordinates inclu | |
| IT | ax-ex | | 27 If "No," attach a lis | |
| J٧ | Vebsi | te: WWW.ALFO.ORG | H(c) Group exemption | number |
| | | | ar of formation: 1989 M S | State of legal domicile: OR |
| Pa | nrt I | Summary | | TEADEDC |
| ø | 1 | Briefly describe the organization's mission or most significant activities: TO JOIN A | AND STRENGTHEN | LEADERS |
| anc | | IN ORDER TO BETTER SERVE THE PUBLIC GOOD. | | |
| Activities & Governance | 2 | Check this box if the organization discontinued its operations or disposed of m | | ets. 10 |
| Ň | 3 | Number of voting members of the governing body (Part VI, line 1a) | | 10 |
| ي مر | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | | 5 |
| es | 5 | Total number of individuals employed in calendar year 2022 (Part V, line 2a) | | 91 |
| iviti | 6 | Total number of volunteers (estimate if necessary) | | 0. |
| Act | | Total unrelated business revenue from Part VIII, column (C), line 12 | | 0. |
| | b | Net unrelated business taxable income from Form 990-T, Part I, line 11 | | Current Year |
| | | | Prior Year | 246,955. |
| ē | 8 | Contributions and grants (Part VIII, line 1h) | 200,613. | 391,816. |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | 341,250. | 591,010. |
| Sev. | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 44. | -27,242. |
| <u>u</u> | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | -22,972. | |
| | 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 518,935. | 611,586. |
| | 13 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 94,250. | 121,164. |
| | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | 0. | 251,059. |
| sa | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 256,790. | |
| Expenses | 16a | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 53,043. | 23,862. | 23,793. |
| ďx | | · · · · · · · · · · · · · · · · · · · | | 240 056 |
| ш | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 217,531. | 248,856. |
| | 18 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 592,433. | 644,872. |
| | 19 | Revenue less expenses. Subtract line 18 from line 12 | -73,498. | -33,286. |
| s or | | F Contraction of the second | Beginning of Current Year | End of Year 420,974. |
| alan | 20 | Total assets (Part X, line 16) | 464,840. | |
| It As | 21 | Total liabilities (Part X, line 26) | 142,549. | 110,245. |
| Fund Balances | 22 | Net assets or fund balances. Subtract line 21 from line 20 | 322,291. | 310,729. |
| Pa | art II | Signature Block | | |
| Und | er pen | alties of perjury, I declare that I have examined this return, including accompanying schedules and stat | ements, and to the best of my k | nowledge and belief, it is |

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign | Signature of officer | Date |
|------------|---|---|
| | SARAH GREENMAN, EXECUTIVE DIRECTOR | |
| | Type or print name and title | |
| | Print/Type preparer's name Preparer's signature Date | Check PTIN |
| Paid | YEE LEE MCGEE | 24 ^{if} self-employed P01294356 |
| Preparer | Firm's name GARY MCGEE & CO. LLP | Firm's EIN |
| Use Only | Firm's address 1000 S.W. BROADWAY, SUITE 1200 | |
| | PORTLAND, OR 97205 | Phone no. (503) 222-2515 |
| May the IF | A discuss this return with the preparer shown above? See instructions | Yes No |

232001 12-13-22 LHA For Paperwork Reduction Act Notice, see the separate instructions.

| _ | AMERICAN LEADERSHIP FORUM OF 990 (2022) OREGON 94-3106407 Page 2 |
|--------|--|
| | 990 (2022) OREGON 94-3106407 Page 2 t III Statement of Program Service Accomplishments |
| 1 41 | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: |
| - | THE PURPOSE OF THE AMERICAN LEADERSHIP FORUM OF OREGON IS TO JOIN AND |
| | STRENGTHEN LEADERS IN ORDER TO BETTER SERVE THE PUBLIC GOOD. IT |
| | ENHANCES LEADERSHIP BY BUILDING ON THE STRENGTHS OF DIVERSITY AND BY |
| | PROMOTING COLLABORATIVE PROBLEM SOLVING WITHIN AND AMONG COMMUNITIES. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| • | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 445,855. including grants of \$ 121,164.) (Revenue \$ 391,816.) |
| | FELLOWS LEADERSHIP PROGRAM: OBJECTIVE/ MISSION: JOIN AND STRENGTHEN |
| | DIVERSE LEADERS ACROSS OREGON FOR THE BENEFIT OF THE COMMON GOOD. WE DO |
| | THIS BY: |
| | 1) FELLOWS LEADERSHIP - HOSTING TWO CLASSES OF LEADERS DIVERSE IN THEIR |
| | RACE, ETHNICITY, SECTOR, GEOGRAPHY (URBAN, RURAL, SUBURBAN), SEXUAL |
| | ORIENTATION, AND GENDER EACH YEAR. |
| | |
| | 2) SENIOR FELLOW ENGAGEMENT CONTINUING TO CREATE OPPORTUNITY FOR THESE |
| | GRADUATES TO CONNECT AND ENGAGE. |
| | |
| | CONTINUED ON SCHEDULE O. |
| 4b | (Code:) (Expenses \$19,919. including grants of \$) (Revenue \$) |
| | SENIOR FELLOWS ENGAGEMENT: ALF OREGON HOSTS REGULAR CONVENINGS FOR THE |
| | SENIOR FELLOW NETWORK (ALF OREGON GRADUATES) TO CONTINUE TO MEET, |
| | CONNECT, AND LEARN FROM ONE ANOTHER ABOUT TIMELY ISSUES. THIS YEAR, WE HOSTED THE FOLLOWING EVENTS THAT WERE INSPIRED BY AND LED BY SENIOR |
| | FELLOWS: |
| | |
| | * 8 SENIOR FELLOW SATURDAYS INVITING FELLOWS AND SENIOR FELLOWS TO |
| | LEARN ABOUT AN OREGON COMMUNITY SIMILAR TO FELLOWS PROGRAMMING. |
| | |
| | * 6 AFFINITY GROUPS THAT MET MONTHLY OR QUARTERLY. |
| | |
| | CONTINUED ON SCHEDULE O. |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 4e | Total program service expenses 465,774. |
| | Form 990 (2022) |
| 232002 | SEE SCHEDULE O FOR CONTINUATION(S) |

AMERICAN LEADERSHIP FORUM OF Form 990 (2022) OREGON
Part IV Checklist of Required Schedules

| | | | Yes | No |
|--------|--|------------|--------|-------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| _ | If "Yes," complete Schedule A | 1 | X X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | _ | | х |
| ٨ | public office? <i>If "Yes," complete Schedule C, Part I</i> Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | 3 | | |
| 4 | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| - | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | v |
| 10 | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | 10 | х | |
| 11 | or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, | 10 | | |
| •• | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | х | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | ~ | X |
| f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> | 11e | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | | Х |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | 4.41- | | х |
| 15 | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | - 11 |
| 10 | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | Х | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | 77 | |
| 40 | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Х | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If</i> "Yes," | 40 | | х |
| 20- | complete Schedule G, Part III | 19 202 | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20a 20b | | - 22 |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | 200 | | |
| - | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | х |
| 232003 | 3 12-13-22 | | 990 | 2022) |

| | 990 (2022) OREGON 94-3106 | 5407 | Р | age 4 |
|---------|--|---------|-----|--------------|
| Pa | rt IV Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | X | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | x |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | x |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| Ũ | | 24c | | |
| Ь | any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 240 | | |
| | | 24u | | |
| 258 | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 050 | | x |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | |
| D | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | v |
| | Schedule L, Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| с | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | x |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 02 | | |
| 00 | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | x |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | - 55 | | |
| 54 | | 34 | | x |
| 25.0 | | 35a | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | 35a | | |
| b | | 054 | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | x |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | <u> </u> |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | | |
| | Note: All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance | 38 | X | |
| Pa | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | <u></u> | | |
| | | | Yes | No |
| | | 2 | | |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b |) | | |
| с | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | | |
| 23200 | 4 12-13-22 | Form | 990 | (2022) |

OREGON

Form 990 (2022)

| 94-3106 | 5407 | Page 5 |
|---------|------|--------|
|---------|------|--------|

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | |
|---|--|----------|-----|--------|--|--|--|
| | | | Yes | No | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 5 | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | L | | | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X | | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | 37 | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X | | | |
| b | If "Yes," enter the name of the foreign country | | | | | | |
| - | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | | |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a 5b | | X X | | | |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 50 50 | | | | | |
| c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | | | | |
| va | any contributions that were not tax deductible as charitable contributions? | 6a | | x | | | |
| h | b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | |
| D. | were not tax deductible? | 6b | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | 0.0 | | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | х | | | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | | | |
| | to file Form 8282? | 7c | | x | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | | | | | | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X X | | | |
| f | · · · · · · · · · · · · · · · · · · · | | | | | | |
| g | | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | N/ | A | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | |
| | sponsoring organization have excess business holdings at any time during the year? $$ | 8 | | L | | | |
| | Sponsoring organizations maintaining donor advised funds. | | | | | | |
| | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A | 9b | | | | | |
| | Section 501(c)(7) organizations. Enter: | | | | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a | | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | |
| | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders N/A 11a | | | | | | |
| | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | | |
| | amounts due or received from them.) | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year $\frac{N/A}{12b}$ | | | | | | |
| | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? N/A | 13a | | | | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | |
| | organization is licensed to issue qualified health plans | | | | | | |
| | Enter the amount of reserves on hand 13c | | | | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | | | | |
| | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 15 | | x | | | |
| excess parachute payment(s) during the year? | | | | | | | |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | v | | | |
| | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | |
| | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an avoid to under caption $4051, 4052$ or 40522 . | 4-7 | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | 17 | | | | | |
| | | | | 1 | | | |

OREGON

Form 990 (2022)

 Part VI
 Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

 Check if Schedule O contains a response or note to any line in this Part VI
 X

| Sec | tion A. Governing Body and Management | | | |
|--------|---|---------------|---------|------|
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 10 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 10 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | · · · · · · · · · · · · · · · · · · · | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | 1 | |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | v | |
| 11a | | 11a | X | |
| b | | | v | |
| 12a | | 12a | X | |
| b | | 12b | X | |
| с | | 10 | v | |
| | on Schedule O how this was done | 12c | X | X |
| 13 | Did the organization have a written whistleblower policy? | 13 | | X |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| _ | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 45. | x | |
| a L | The organization's CEO, Executive Director, or top management official | 15a | | X |
| a | Other officers or key employees of the organization | 15b | | - 23 |
| 16- | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | |
| 104 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | 160 | | x |
| h | taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | 16a | | - 23 |
| D | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | | 16b | | |
| Sec | exempt status with respect to such arrangements? | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed OR | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3 | s only |) avail | ahle |
| | for public inspection. Indicate how you made these available. Check all that apply. | , 5 5 i i i y | , | |
| | X Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar | d fina | ncial | |
| | statements available to the public during the tax year. | u | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | SARAH GREENMAN - (503) 636-2288 | | | |
| | 221 N.W. SECOND AVENUE, SUITE 306, PORTLAND, OR 97209 | | | |

| Form | 990 | (2022) | |
|---------|-----|--------|--|
| 1 01111 | 000 | (2022) | |

| Part VII | Co | mpensation of | of Officers, | Directors, | Trustees, | Key E | Employees, | Highest C | ompensated |
|----------|------|---------------|--------------|------------|-----------|-------|------------|-----------|------------|
| | ' Em | ployees, and | Independe | ent Contra | ctors | | | | |

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

OREGON

| (A) | (B) | (C) | | (D) | (E) | (F) | | | | |
|--|--|--------------------------------|---|---------|------------------------------------|--|---------------------------------|---|---|--|
| Name and title | Average hours per week | box | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | Reportable compensation from | Reportable compensation from related | Estimated amount of other | | | |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MISC/ 1099-NEC) | compensation from the organization and related organizations |
| (1) KELLEY WHITMORE INTERIM E.D. (MAY '22 - OCT. '22) | 40.00 | | | x | | | | 81,264. | 0. | 0. |
| (2) SARAH GREENMAN | 40.00 | | | | | | | | | |
| EXECUTIVE DIRECTOR (BEG. OCT. '22) | | | | x | | | | 24,005. | 0. | 0. |
| (3) BERK NELSON | 1.00 | | | | | | | | | |
| BOARD CHAIR | | x | | x | | | | 0. | 0. | 0. |
| (4) AJ JACKSON | 1.00 | | | | | | | | | |
| BOARD VICE CHAIR | | X | | Х | | | | 0. | 0. | 0. |
| (5) PATRICK QUINTON | 1.00 | | | | | | | | | |
| BOARD TREASURER | | X | | Х | | | | 0. | 0. | 0. |
| (6) VICKI NAKASHIMA | 1.00 | | | | | | | | | |
| BOARD SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (7) JESSIE EAGAN | 1.00 | | | | | | | | | |
| BOARD MEMBER | | X | | | | | | 0. | 0. | 0. |
| (8) GREG HOLMES | 1.00 | | | | | | | | | _ |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (9) STEPHANIE HOOPER | 1.00 | | | | | | | | | |
| BOARD MEMBER | | X | | | | | | 0. | 0. | 0. |
| (10) DANI LEDEZMA | 1.00 | | | | | | | | | <u> </u> |
| BOARD MEMBER | | X | | | | | | 0. | 0. | 0. |
| (11) MIKE MARSHALL | 1.00 | | | | | | | | | 0 |
| BOARD MEMBER | 1 00 | X | | | | | | 0. | 0. | 0. |
| (12) BRANDI TUCK | 1.00 | | | | | | | 0 | | 0 |
| BOARD MEMBER | - | X | | | | | | 0. | 0. | 0. |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | - | | | | | | | | |
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| | | | | | | | | | | |

Form 990 (2022)

| — | | LEADER; | 511. | | T.C | | ы | U. | ſ | 94-31 | 06 | 107 | П | age 8 |
|----------|--|--|-----------------|-----------------------|----------------------------|------------------------------------|---------------------------------|-------------|---|---|----------------|----------------------------|---|----------------|
| | 1 990 (2022) OREGON | stoos Kov Em | | 000 | 200 | 4 Ui | iaho | -+ (| | | 004 | ±07 | Pa | age o |
| 1 41 | (A) Name and title | (B) Average hours per week | (do box | not c | (C Pos heck ss pe | C) ition more rson | | one h an | (D) Reportable compensation | (E) Reportable compensatior | n | am | (F) imate | |
| | | (list any hours for related organizations below line) | tee or director | Institutional trustee | Officer | | Highest compensated employee | Former | from the organization (W-2/1099-MISC/ 1099-NEC) | from related organizations (W-2/1099-MIS 1099-NEC) | | comp fro orga and | other pensa om the nizat relat nizatio | e ion ed |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | - | | | | | | | | | | | |
| с | Subtotal Total from continuation sheets to Part V Total (add lines 1b and 1c) | II, Section A | | | | | | | 105,269. 0. 105,269. | | 0. 0. 0. | | | 0.0.0. |
| 2 | Total number of individuals (including but i compensation from the organization | | | | | | | | | 0,000 of reportable |)) | | Yes | 0 No |
| 3 | Did the organization list any former officer line 1a? If "Yes," complete Schedule J for s | | | key e | emp | loye | e, o | hiç | ghest compensated emp | oloyee on | [| 3 | 163 | X |
| 4 5 | For any individual listed on line 1a, is the s and related organizations greater than \$15 Did any person listed on line 1a receive or | 0,000? If "Yes, | " co | mple | ete S | Sche | edule | J | for such individual | | | 4 | | X |
| | rendered to the organization? If "Yes," con | | | | | | | | | | | 5 | | Х |
| 1 | tion B. Independent Contractors Complete this table for your five highest co the organization. Report compensation for | | | | | | | | | | pensa | ation fi | om | |
| | (A) Name and business | | | ONI | | | | | (B) Description of s | | C | (C omper | | n |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 2 | Total number of independent contractors (\$100,000 of compensation from the organ | | not li | mite | d to | | se li: 0 | stee | d above) who received m | nore than | | | | |

- -

| AMERICAN | LEADERSHIP | FORUM | OF |
|----------|------------|-------|----|
| OREGON | | | |

| | | (2022) OREGON | | | | 94-3106 | 407 Page 9 |
|--|----------|--|--------------------|-----------------------------|--|---------|---|
| Pa | rt VI | I Statement of Revenue | | | | | |
| | | Check if Schedule O contains a response | or note to any lin | | (D) | (0) | |
| | | | | (A) Total revenue | (B) Related or exempt function revenue | | (D) Revenue excluded from tax under sections 512 - 514 |
| nts nts | 1 a | Federated campaigns 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | Membership dues 1b | | | | | |
| Am (| c | Fundraising events 1c | 41,432. | | | | |
| Gif ilar | c | Related organizations 11 | | | | | |
| Sin', | | Government grants (contributions) | 5,000. | | | | |
| er (| f | All other contributions, gifts, grants, and | | | | | |
| <u>erib</u> | | | 200,523. | | | | |
| h du | | Noncash contributions included in lines 1a-1f | | 246,955. | | | |
| <u>a O</u> | ľ | Total. Add lines 1a-1f | Business Code | 240,955. | | | |
| a | 2 8 | PROGRAM FEES/TUITION | 900099 | 391,816. | 391,816. | | |
| Program Service Revenue | 2 e k | | 500055 | 551,010. | 351,010. | | |
| Ser | ۰ د | | | | | | |
| evel evel | | | | | | | |
| 2 B B B B B B B B B B B B B B B B B B B | e | | | | | | |
| Ţ, | f | All other program service revenue | | | | | |
| | ç | | | 391,816. | | | |
| | 3 | Investment income (including dividends, intere | st, and | | | | |
| | | other similar amounts) | F | 57. | | | 57. |
| | 4 | Income from investment of tax-exempt bond p | | | | | |
| | 5 | Royalties | | | | | |
| | | (i) Real | (ii) Personal | | | | |
| | | Gross rents 6a | | | | | |
| | k | | | | | | |
| | c | Rental income or (loss) 6c Net rental income or (loss) | | | | | |
| | | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | , , | assets other than inventory 7a | (| | | | |
| | Ł | Less: cost or other basis | | | | | |
| ne | | and sales expenses 7b | | | | | |
| evenue | c | Gain or (loss) 7c | | | | | |
| Ě | | Net gain or (loss) | | | | | |
| Other | 8 a | Gross income from fundraising events (not | | | | | |
| ō | | including \$ 41,432. of | | | | | |
| | | contributions reported on line 1c). See | | | | | |
| | | Part IV, line 18 | 9,050. 36,292. | | | | |
| | | · · · · · · · · · · · · · · · · · · · | 50,292. | -27,242. | | | -27,242. |
| | | Net income or (loss) from fundraising events Gross income from gaming activities. See | | 4,,444. | | | 2,212. |
| | 51 | Part IV, line 19 | | | | | |
| | t | Less: direct expenses 9b | | | | | |
| | | Net income or (loss) from gaming activities | | | | | |
| | | Gross sales of inventory, less returns | | | | | |
| | | and allowances 10a | | | | | |
| | k | Less: cost of goods sold 10b | | | | | |
| | c | Net income or (loss) from sales of inventory | | | | | |
| sn | | | Business Code | | | | |
| ne ne | 11 a | | ┟─────┨ | | | | |
| ella. | k | | ┟─────┤ | | | | |
| Miscellaneous Revenue | د د | All other revenue | | | | | |
| Σ | | Total. Add lines 11a-11d | <u> </u> | | | | |
| | 12 | Total revenue. See instructions | | 611,586. | 391,816. | 0. | -27,185. |
| - | | | | - | | • | Course 000 (0000) |

AMERICAN LEADERSHIP FORUM OF OREGON

Form 990 (2022)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do | Check if Schedule O contains a respons not include amounts reported on lines 6b, | (A) | (B) | (C) | (D) |
|----------|--|----------------|-----------------------------|---------------------------------|-------------------------|
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | 101 104 | 101 104 | | |
| | individuals. See Part IV, line 22 | 121,164. | 121,164. | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 124,017. | 78,265. | 38,311. | 7 111 |
| • | trustees, and key employees | 124,01/• | 70,205. | 30,311. | 7,441 |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section $4958(f)(1)$) and | | | | |
| - | persons described in section 4958(c)(3)(B) | 85,382. | 53,883. | 26,377. | 5,122. |
| 7 | Other salaries and wages | 0,002. | | 40,311. | J,144. |
| 8 | Pension plan accruals and contributions (include | | | | |
| 0 | section 401(k) and 403(b) employer contributions) | 19,477. | 12,040. | 6,339. | 1 092 |
| 9 10 | Other employee benefits | 22,183. | 9,554. | 11,726. | 1,098. 903. |
| 10 11 | Payroll taxes Fees for services (nonemployees): | 22,103. | 5,554. | <u> </u> | |
| | · · · · · · · · · · · · · · · · · · · | | | | |
| | Management | | | | |
| b | 6 F | 15,191. | | 15,191. | |
| d | Accounting | 13,1910 | | 13,1910 | |
| e e | | 23,793. | | | 23,793. |
| f | Investment management fees | 2377331 | | | 207790 |
| g | | | | | |
| 9 | column (A), amount, list line 11g expenses on Sch 0.) | 107,169. | 83,420. | 10,204. | 13,545. |
| 12 | Advertising and promotion | 1,467. | , | 1,467. | |
| 13 | Office expenses | 8,463. | 2,053. | 6,410. | |
| 14 | Information technology | ., | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 11,925. | | 11,925. | |
| 17 | Travel | 80,268. | 78,356. | 1,910. | 2. |
| 18 | Payments of travel or entertainment expenses | , | - , | , | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 3,817. | 2,908. | 909. | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 727. | | 727. | |
| 23 | Insurance | 1,138. | | 1,138. | |
| 24 | Other expenses. Itemize expenses not covered | - | | | |
| | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) | | | | |
| а | | 6,548. | 6,548. | | |
| b | DUES AND SUBSCRIPTIONS | 5,546. | | 5,546. | |
| c | PROGRAM EXPENSE | 3,544. | 3,544. | | |
| d | MISCELLANEOUS | 3,053. | | 3,053. | |
| | All other expenses | | 14,039. | -15,178. | 1,139. |
| е | · · · · · · · · · · · · · · · · · · · | 644,872. | 465,774. | 126,055. | 53,043. |
| е 25 | Total functional expenses. Add lines 1 through 24e | | | | |
| | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization | | | | |
| 25 | | | | | |
| 25 | Joint costs. Complete this line only if the organization | | | | |

| Form 990 (| 2022) OREGON |
|------------|---------------|
| Part X | Balance Sheet |

| | Check if Schedule O contains a response or note to a | any line in this Part X | | | |
|----------------------------------|--|---|---------------------------------|----------|---------------------------|
| | | | (A) Beginning of year | | (B) End of year |
| 1 | Cash - non-interest-bearing | | 174,273. | 1 | 114,691 |
| 2 | Savings and temporary cash investments | | 42,335. | 2 | 40,667 |
| 3 | Pledges and grants receivable, net | | 10,285. | 3 | 6,000 |
| 4 | Accounts receivable, net | | 15,000. | 4 | 26,666 |
| 5 | Loans and other receivables from any current or form | | | | |
| | trustee, key employee, creator or founder, substantia | l contributor, or 35% | | | |
| | controlled entity or family member of any of these per | | | 5 | |
| 6 | Loans and other receivables from other disqualified p | | | | |
| | under section 4958(f)(1)), and persons described in s | | | 6 | |
| 7 | Notes and loans receivable, net | F | | 7 | |
| 8 | Inventories for sale or use | | | 8 | |
| 9 | Prepaid expenses and deferred charges | | 2,125. | 9 | 72 |
| | Land, buildings, and equipment: cost or other | | - | _ | |
| | basis. Complete Part VI of Schedule D 10a | 3,636. | | | |
| b | | | 909. | 10c | 18 |
| 11 | Investments - publicly traded securities | | | 11 | |
| 12 | Investments - other securities. See Part IV, line 11 | F | | 12 | |
| 13 | Investments - program-related. See Part IV, line 11 | | | 13 | |
| 14 | Intangible assets | E Contraction of the second | | 14 | |
| 15 | Other assets. See Part IV, line 11 | | 219,913. | 15 | 232,04 |
| 16 | Total assets. Add lines 1 through 15 (must equal line | E Contraction of the second | 464,840. | 16 | 420,97 |
| 17 | Accounts payable and accrued expenses | | 20,214. | 17 | 17,99 |
| 18 | Grants payable and accided expenses | | | 18 | , |
| 19 | | | 122,335. | 19 | 92,25 |
| 20 | Deferred revenue | | 102/0001 | 20 | 52,23 |
| 20 | Tax-exempt bond liabilities | | | 20 | |
| | Escrow or custodial account liability. Complete Part I | | | 21 | |
| 22 | Loans and other payables to any current or former of | | | | |
| | trustee, key employee, creator or founder, substantia | | | 22 | |
| | controlled entity or family member of any of these per | | | 22 | |
| 23 | Secured mortgages and notes payable to unrelated the | | | 23 | |
| 24 | Unsecured notes and loans payable to unrelated third | | | | |
| 25 | Other liabilities (including federal income tax, payable | | | | |
| | parties, and other liabilities not included on lines 17-2 | 4). Complete Part X | | 05 | |
| 26 | of Schedule D | F | 142,549. | 25 26 | 110,24 |
| 20 | Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check he | | 112,519. | 20 | 110,24 |
| | and complete lines 27, 28, 32, and 33. | | | | |
| 27 | | | 77,911. | 27 | 228,83 |
| 28 | Net assets with donor restrictions | | 244,380. | 28 | 81,89 |
| 20 | Organizations that do not follow FASB ASC 958, c | | 211,500. | 20 | 01,00 |
| | - | | | | |
| 200 | and complete lines 29 through 33. | | | 20 | |
| 29 | Capital stock or trust principal, or current funds | F | | 29 30 | |
| 30 | Paid-in or capital surplus, or land, building, or equipm | | | | |
| 27 28 29 30 31 32 | Retained earnings, endowment, accumulated income | F | 322,291. | 31 | 310,72 |
| | Total net assets or fund balances | | 464,840. | 32 | 420,97 |
| 33 | Total liabilities and net assets/fund balances | | 404,040. | 33 | Form 990 (20 |

| AMERICAN | LEADERSHIP | FORUM | OF |
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| | 1 990 (2022) OREGON | 94-3106 | 407 | Page 12 | | |
|----|--|---------|-----|----------------|--|--|
| Pa | rt XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | X | | |
| | | | 611 | FOC | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | .,586. | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | ,872. | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 342 | -334. | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | -334. | | |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | 42 | ,058. | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | 210 | ,729. | | |
| | | | | | | |
| Pa | rt XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | Yes No | | |
| 1 | 1 Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| _ | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedul | | | v | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | d on a | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, | | | | | |
| | consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| С | c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | | | | | |
| 3a | 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? 3a X | | | | | |
| b | b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit | | | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits 3b | | | | | |

Form **990** (2022)

| SCHEDULE A Public Charity Status and Public Support | | | | | | OMB No. 1545-0047 | | | |
|---|---------------------------------|---------------------------|----------------------------|--|-------------------------------------|------------------------|-----------------|-----------------|------------------------------|
| | | | | nization is a section 50 [.] | | | | | 2022 |
| | | | 494 | 47(a)(1) nonexempt cha | ritable tru | ıst. | | | |
| | of the Treasury enue Service | | | ttach to Form 990 or Fo Form990 for instructio | | | formation | | Open to Public Inspection |
| Name of | the organizati | | | RSHIP FORUM | | , lateet in | | Employer | identification number |
| | | OREG | | | | | | | 4-3106407 |
| Part I | | | | (All organizations must c | | | | ıs. | |
| , ř | | | • | For lines 1 through 12, c | , | , | | | |
| | | | | on of churches described | | n 170(b)(⁻ | 1)(A)(i). | | |
| 23 | | | | Attach Schedule E (Forn | | /h/////// | ::) | | |
| 3 <u> </u> | • | • | | anization described in se njunction with a hospita | | | | Viiii) Enter | the hospital's name |
| • | city, and state | - | | | 40001180 | | | | |
| 5 | An organizati | on operated fo | or the benefit of a co | llege or university owned | d or opera | ted by a g | overnmental | unit descrik | ped in |
| | section 170 | (b)(1)(A)(iv). (C | Complete Part II.) | | | | | | |
| 6 | A federal, sta | te, or local go | vernment or governn | nental unit described in a | section 17 | 70(b)(1)(A) | (v). | | |
| 7 X | | | | intial part of its support f | rom a gov | ernmental | unit or from t | he general | public described in |
| o [| | | omplete Part II.) | | | | | | |
| 8 9 | - | | | (1)(A)(vi). (Complete Par in section 170(b)(1)(A)(| | ed in coniu | inction with a | land-grant | college |
| 5 | | | | ulture (see instructions). | | | | | |
| | university: | | | | | | ,, | | |
| 10 | An organizati | on that norma | Ily receives (1) more | than 33 1/3% of its sup | port from | contributio | ons, members | hip fees, a | nd gross receipts from |
| | activities relation | ted to its exen | npt functions, subjec | ct to certain exceptions; | and (2) no | more that | n 33 1/3% of | its support | from gross investment |
| | | | | (less section 511 tax) fr | om busine | sses acqu | ired by the o | rganization | after June 30, 1975. |
| aa 🗔 | | | mplete Part III.) | and the stand for much the sec | (at. 0 a a | | 0(-)(4) | | |
| 11 L | - | - | - | ively to test for public sa ively for the benefit of, to | • | | | arry out the | purposes of one or |
| | | | | ed in section 509(a)(1) o | | | | | |
| | | | | of supporting organizatio | | | | | |
| a | | • | • • | upervised, or controlled | | - | | - | / giving |
| | the suppor | ted organizatio | on(s) the power to re | gularly appoint or elect a | a majority | of the dire | ctors or truste | ees of the s | supporting |
| _ | | | complete Part IV, Se | | | | | | |
| b 🗆 | | | | l or controlled in connec | | | | | |
| | | | | anization vested in the s | ame perso | ons that co | ontrol or mana | age the sup | ported |
| c [| _ ~ | . , | t complete Part IV, | g organization operated | in connec | tion with | and functiona | llv integrat | ed with |
| 0 | | - | • | b). You must complete I | | | | iny integration | ou with, |
| d | | 0 | . , . | oorting organization oper | | | | rted organi | ization(s) |
| | that is not f | unctionally int | egrated. The organiz | zation generally must sat | tisfy a dist | ribution re | quirement an | d an attent | iveness |
| _ | requiremen | t (see instruct | ions). You must con | nplete Part IV, Sections | s A and D, | and Part | V. | | |
| e 🗆 | | • | | written determination fro | | | а Туре I, Туре | II, Type III | |
| f End | | | | nally integrated support | | | | | |
| | | | n about the supporte | ad organization(s) | | | | | |
| <u> </u> | (i) Name of supp | | (ii) EIN | (iii) Type of organization | (iv) Is the orga in your governi | nization listed | (v) Amount of | fmonetary | (vi) Amount of other |
| | organization | | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see ir | nstructions) | support (see instructions) |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
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| T - 4 - 1 | | | | | | | | | |
| Total | | | | | | | | | |

| AMERICAN | LEADERSHIP | FORUM | \mathbf{OF} |
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| OREGON | | | |

94-3106407 Page 2

| | (Form 990) 2022 OREGON | 94-3106407 _{Pag} |
|---------|--|--|
| Part II | Support Schedule for Organizations Described in Se | ections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) |
| | (Complete only if you checked the box on line 5, 7, or 8 of Part I or if | the organization failed to qualify under Part III. If the organization |

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support | | | | | | | | | |
|--|---|-----------------------------|-----------------------|---------------------------|---------------------------------|---------------------|-------------------------|--|--|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total | | |
| 1 | Gifts, grants, contributions, and | | | | | | | | |
| | membership fees received. (Do not | | | | | | | | |
| | include any "unusual grants.") | 199,391. | 150,521. | 305,628. | 200,613. | 246,955. | 1,103,108. | | |
| 2 | Tax revenues levied for the organ- | | | | | | | | |
| | ization's benefit and either paid to | | | | | | | | |
| | or expended on its behalf | | | | | | | | |
| 3 | The value of services or facilities | | | | | | | | |
| | furnished by a governmental unit to | | | | | | | | |
| | the organization without charge | | | | | | | | |
| 4 | Total. Add lines 1 through 3 | 199,391. | 150,521. | 305,628. | 200,613. | 246,955. | 1,103,108. | | |
| 5 | The portion of total contributions | - | | | | | | | |
| | by each person (other than a | | | | | | | | |
| | governmental unit or publicly | | | | | | | | |
| | supported organization) included | | | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | | | |
| | amount shown on line 11, | | | | | | | | |
| | column (f) | | | | | | 378,445. | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 724,663. | | |
| | ction B. Total Support | | | | | | /21/0001 | | |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total | | |
| | Amounts from line 4 | (a)2018 199,391. | 150,521. | 305,628. | 200,613. | 246,955. | 1,103,108. | | |
| 8 | Gross income from interest, | | | 505,0200 | 20070200 | 210,5001 | _,, | | |
| 0 | | | | | | | | | |
| | dividends, payments received on | | | | | | | | |
| | securities loans, rents, royalties, | 1,318. | 1,694. | 2,535. | 44. | 57. | 5,648. | | |
| • | and income from similar sources | 1,510. | 1,0540 | 2,555. | | 57. | 5,040. | | |
| 9 | Net income from unrelated business | | | | | | | | |
| | activities, whether or not the | | | | | | | | |
| 40 | business is regularly carried on | | | | | | | | |
| 10 | Other income. Do not include gain | | | | | | | | |
| | or loss from the sale of capital | 929. | 108. | 467. | 725. | | 2,229. | | |
| | assets (Explain in Part VI.) | 949. | 100. | 407. | 125. | | | | |
| | Total support. Add lines 7 through 10 | | ````` | | | 1 | 1,110,985. ,314,410. | | |
| 12 | Gross receipts from related activities, | • | , | | | | ,314,410. | | |
| 13 | First 5 years. If the Form 990 is for th | 0 | rst, second, third, ' | fourth, or fifth tax | year as a section t | 501(c)(3) | | | |
| | organization, check this box and stop | | | | | | | | |
| - | ction C. Computation of Publ | | | | | | 65.23 % | | |
| | Public support percentage for 2022 (I | | 14 | | | | | | |
| | 15 Public support percentage from 2021 Schedule A, Part II, line 14 15 72.18 % | | | | | | | | |
| 16a 33 1/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and | | | | | | | | | |
| stop here. The organization qualifies as a publicly supported organization | | | | | | | | | |
| b 33 1/3% support test - 2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box | | | | | | | | | |
| and stop here. The organization qualifies as a publicly supported organization | | | | | | | | | |
| 17a 10% -facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, | | | | | | | | | |
| | and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization | | | | | | | | |
| | meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | | | | | | | | |
| b | 10% -facts-and-circumstances tes | t - 2021. If the org | anization did not c | heck a box on line | e 13, 16a, 16b, or ⁻ | 17a, and line 15 is | 10% or | | |
| | more, and if the organization meets the | ne facts-and-circun | nstances test, che | ck this box and st | op here. Explain ir | n Part VI how the | | | |
| | organization meets the facts-and-circl | umstances test. Th | ne organization qu | alifies as a publicly | y supported organ | ization | | | |
| 18 | Private foundation. If the organizatio | n did not check a | box on line 13, 16a | a, 16b, 17a, or 17b | o, check this box a | ind see instruction | s | | |
| | | | | | | | | | |

Schedule A (Form 990) 2022

| AMERICAN | LEADERSHIP | FORUM | OF |
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| OREGON | | | |

Schedule A (Form 990) 2022 OREGON Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | ction A. Public Support | | | | | | | | |
|---------|---|---------------------|---------------------|----------------------|--------------------|----------|----------------|----------------|--|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (6 | e) 2022 | (f) Total | |
| 1 | Gifts, grants, contributions, and | | | | | | | | |
| | membership fees received. (Do not | | | | | | | | |
| | include any "unusual grants.") | | | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the | | | | | | | | |
| | organization's tax-exempt purpose | | | | | | | | |
| 3 | Gross receipts from activities that | | | | | | | | |
| | are not an unrelated trade or bus- | | | | | | | | |
| | iness under section 513 | | | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | | | |
| | ization's benefit and either paid to | | | | | | | | |
| | or expended on its behalf | | | | | | | | |
| 5 | The value of services or facilities | | | | | | | | |
| | furnished by a governmental unit to | | | | | | | | |
| | the organization without charge \dots | | | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | | | |
| | 3 received from disqualified persons | | | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | | | |
| | amount on line 13 for the year | | | | | | | | |
| | Add lines 7a and 7b | | | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | | | |
| | | () 0010 | (1) 0010 | () 0000 | (1) 0001 | | 1 0000 | (0 T)) | |
| | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (6 | e) 2022 | (f) Total | |
| | Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | | | |
| b | Unrelated business taxable income | | | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | | | |
| | acquired after June 30, 1975 | | | | | | | | |
| c | Add lines 10a and 10b | | | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital | | | | | | | | |
| 13 | assets (Explain in Part VI.) | | | | | | | | |
| | First 5 years. If the Form 990 is for th | e organization's fi | rst. second. third. | fourth. or fifth tax | vear as a section | 501(c)(| 3) organizat | ion. | |
| | check this box and stop here | • | | | | | | , | |
| Sec | ction C. Computation of Publ | | | | | | | | |
| | Public support percentage for 2022 (I | | | column (f)) | | 15 | | % | |
| | Public support percentage from 2021 | | | | | 16 | | % | |
| | ction D. Computation of Invest | | | | | | | /0 | |
| 17 | | | | | 1 | 17 | | % | |
| | | | | | | | | | |
| | | | | | | | | % 17 is not | |
| 190 | 19a 33 1/3% support tests - 2022. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not | | | | | | | | |
| Ь | more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization | | | | | | | | |
| L L | b 33 1/3% support tests - 2021. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization | | | | | | | | |
| <u></u> | | | | • | | | 0 | | |
| 20 | Private foundation. If the organization | n did not check a | box on line 14, 19 | a, or 190, crieck t | uns box and see in | SILUCTIO | | | |

1

Yes

No

Schedule A (Form 990) 2022 OREG

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer lines 3b and 3c below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "*Yes*," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2

Yes No

| Га | Supporting Organizations (continued) | | | |
|-----|---|-----|-----|----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| с | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | ction B. Type I Supporting Organizations | | | _ |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

| Section C. | Type II Supporting | Organizations | |
|------------|--------------------|---------------|--|
| | | | |

OREGON

Schedule A (Form 990) 2022

Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).
 Section D. All Type III Supporting Organizations

| | | | Yes | No |
|---|--|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** _____ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*
- c _____ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

Yes No

| AMERICAN | LEADERSHIP | FORUM | OF |
|----------|------------|-------|----|
| OREGON | | | |

| Sche | edule A (Form 990) 2022 OREGON | .011 01 | (| 94-3106407 Page 6 |
|------|--|----------------|---------------------------|--------------------------------|
| | rt V Type III Non-Functionally Integrated 509(a)(3) Supportin | ng Organ | | |
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyir | ng trust on | Nov. 20, 1970 (explain in | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mus | t complete | Sections A through E. | • |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| с | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functiona | Illy integrate | d Type III supporting or | nanization (see |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2022

| Sche | dule A (Form 990) 2022 OREGON | | | 9 | 4-3106407 Page 7 | | | | | |
|-------|--|-----------------------------------|---------------------------------------|------|---|--|--|--|--|--|
| Par | t V Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | anizations _{(continu} | ied) | | | | | | |
| Secti | on D - Distributions | | | | Current Year | | | | | |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | | 1 | | | | | | |
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported | | | | | | | | | |
| | organizations, in excess of income from activity | | 2 | | | | | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organization | IS | 3 | | | | | | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | | | | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | | | | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | | | | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | | | | | | |
| 8 | Distributions to attentive supported organizations to which the | he organization is responsive | 9 | | | | | | | |
| | (provide details in Part VI). See instructions. | | | 8 | | | | | | |
| 9 | Distributable amount for 2022 from Section C, line 6 | | | 9 | | | | | | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | | | | | | |
| Secti | on E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributior Pre-2022 | าร | (iii) Distributable Amount for 2022 | | | | | |
| 1 | Distributable amount for 2022 from Section C, line 6 | | | | | | | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | | | | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | | | | | | |
| 3 | Excess distributions carryover, if any, to 2022 | | | | | | | | | |
| а | From 2017 | | | | | | | | | |
| b | From 2018 | | | | | | | | | |
| С | From 2019 | | | | | | | | | |
| d | From 2020 | | | | | | | | | |
| е | From 2021 | | | | | | | | | |
| f | Total of lines 3a through 3e | | | | | | | | | |
| g | Applied to underdistributions of prior years | | | | | | | | | |
| h | Applied to 2022 distributable amount | | | | | | | | | |
| i | Carryover from 2017 not applied (see instructions) | | | | | | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | | | | | | |
| 4 | Distributions for 2022 from Section D, | | | | | | | | | |
| | line 7: \$ | | | | | | | | | |
| а | Applied to underdistributions of prior years | | | | | | | | | |
| b | Applied to 2022 distributable amount | | | | | | | | | |
| с | Remainder. Subtract lines 4a and 4b from line 4. | | | | | | | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | | | | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | | | | | | |
| | than zero, explain in Part VI. See instructions. | | | | | | | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | | | | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | | | | | | |
| | Part VI. See instructions. | | | | | | | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | | | | | | | |
| | and 4c. | | | | | | | | | |
| 8 | Breakdown of line 7: | | | | | | | | | |
| a | Excess from 2018 | | | | | | | | | |
| b | Excess from 2019 | | | | | | | | | |
| c | Excess from 2020 | | | | | | | | | |
| d | Excess from 2021 | | | | | | | | | |
| e | Excess from 2022 | | | | | | | | | |
| | | | | | | | | | | |

Schedule A (Form 990) 2022

| Schedule / | A (Form 990 | | (| OREGO | 1 | LEADERSHI | | | | | 94-3106407 _{Page} |
|------------|--------------------------|--|----------------------------|---------------------------|----------------------|----------------------|--------------------|---------------------|-------------------------------|--|---|
| Part VI | Part IV, S line 1; Pa | Section A, art IV, Sec D, lines 5, | lines 1, 2 tion D, line | , 3b, 3c, 4 es 2 and 3 | o, 4c, 5 ; Part I | 5a, 6, 9a, 9b, 9c, 1 | 1a, 11b 1c, 2a, | , and 11 2b, 3a, | c; Part IV, S and 3b; Part | ection B, lines 1 : V, line 1; Part \ | r 17b; Part III, line 12; I and 2; Part IV, Section C, /, Section B, line 1e; Part V, nal information. |
| SCHED | ULE A, | PARI | · II, | LINE | 10, | EXPLANAT | ION | FOR | OTHER | INCOME: | |
| OTHER | INCOM | E | | | | | | | | | |
| 2018 2 | AMOUNT | : \$ | 929 | | | | | | | | |
| 2019 | AMOUNT | : \$ | 108 | • | | | | | | | |
| 2020 | AMOUNT | : \$ | 467 | • | | | | | | | |
| 2021 | AMOUNT | : \$ | 725 | • | | | | | | | |
| | | | | | | | | | | | |
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Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Schedule B

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization AMERICAN LEADERSHIP FORUM OF

OMB No. 1545-0047

2022

Employer identification number

94-3106407

| OREGON |
|--------|
| |

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |
| | |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* religious is received *nonexclusively* religious.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

| | B (Form 990) (2022) | | Page 2 |
|------------|---|---------------------------------------|---|
| | rganization CAN LEADERSHIP FORUM OF | · · · · · · · · · · · · · · · · · · · | Employer identification number |
| OREGO | N | | 94-3106407 |
| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | nal space is needed. | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$60,00 | (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$ <u>50,00</u> | 0. (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ <u>47,50</u> | 0. Person X Payroll Image: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$ <u>25,00</u> | 0. (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$5,00 | 0. (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$5,00 | Person X Payroll |

Schedule B (Form 990) (2022)

223452 11-15-22

| Name of o | B (Form 990) (2022) rganization | | Page 2 Employer identification number |
|----------------|--|----------------------------|--|
| AMERI OREGO | CAN LEADERSHIP FORUM OF N | | 94-3106407 |
| Part I | Contributors (see instructions). Use duplicate copies of Part I if a | dditional space is needed. | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| 7 | | \$5,0 | Person X Payroll Image: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| | | \$ | Person Payroll Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| | | \$ | Person Payroll Payroll (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contribution | (d) ns Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributio | (d) ns Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990) (2022)

223452 11-15-22

| ame of or | 3 (Form 990) (2022) rganization | Er | Pa nployer identification num |
|------------------------------|--|---|----------------------------------|
| REGO | CAN LEADERSHIP FORUM OF N | | 94-3106407 |
| art II | Noncash Property (see instructions). Use duplicate copies of P | art II if additional space is needed. | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. From Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. rom Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. rom Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. rom art I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| — | | \$ | _ |
| (a) No. rom Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | \$ | |

| Schedule | B (Form 990) (2022) | | | Page 4 |
|---------------------------|---|---|------------------------------|--------------------------------|
| | organization | | | Employer identification number |
| | CAN LEADERSHIP FORUM OF | 1 | | 04 2106407 |
| OREGO | DN Exclusively religious, charitable, etc., contribut | ions to organizations described in se | ration = 501(a)(7)(9) ar(10) | 94 - 3106407 |
| Fartin | from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, | through (e) and the following line entr | v. For organizations | |
| | Use duplicate copies of Part III if additional | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Dese | cription of how gift is held |
| | | | | |
| | | | | |
| | | e) Transfer of gift | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of tra | Insferor to transferee |
| | | | | |
| | | <u> </u> | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Dese | cription of how gift is held |
| | | | | |
| | | | | |
| | | (e) Transfer of gift | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of tra | insferor to transferee |
| | | | | |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Dese | cription of how gift is held |
| | | | | |
| | | | | |
| | | (e) Transfer of gift | | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of tra | Insferor to transferee |
| | | | | |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Desc | cription of how gift is held |
| | | | | |
| | | | | |
| | | (e) Transfer of gift | : | |
| | Transferee's name, address, a | nd ZIP + 4 | Relationship of tra | Insferor to transferee |
| | | | | |
| | | | | |

| SC | HEDULE D | Su | pplementa | al Financial | St | atement | S | | F | OMB No. 1 | 1545-0047 |
|----------|-----------------------|---|------------------------|---|--------|--------------------|-----------|----------------|----------|--------------|--------------|
| | n 990) | Co | omplete if the orga | nization answered " | Yes | " on Form 990, | | | | - 20 | 22 |
| | ment of the Treasury | | A |), 11a, 11b, 11c, 11d, attach to Form 990. | | | | | | | o Public |
| | Revenue Service | | | 0 for instructions an P FORUM OF | nd th | ne latest inform | ation. | Emp | lovor id | Inspec | on number |
| Nam | e of the organizati | OREGON | DEADERDIT | I FOROM OF | | | | Emp | | -3106 | |
| Pa | t I Organiza | ations Maintaining | g Donor Advise | ed Funds or Othe | er S | Similar Fund | s or A | ccou | nts.Co | omplete if t | the |
| | organizatio | n answered "Yes" on F | orm 990, Part IV, lir | | | | | | | | |
| | | | | (a) Donor adv | vise | d funds | (| b) Func | ds and | other acco | ounts |
| 1 | | nd of year | | | | | | | | | |
| 2 | | f contributions to (durin | | | | | | | | | |
| 3 | | f grants from (during ye | | | | | | | | | |
| 4 | | t end of year | | | - 1 | | 6 | -1 - | | | |
| 5 | - | on inform all donors and | | - | | | | | Г | Vee | No |
| 6 | | n's property, subject to on inform all grantees, o | | | | | | | L | Yes | |
| 0 | • | oses and not for the b | | • | Ũ | | | | | | |
| | impermissible priva | | | | | , , , | | • | Г | Yes | No No |
| Pa | | ation Easements. | | | | | | | | | |
| 1 | | servation easements he | - | • | | | | | | | |
| | Preservation | of land for public use | (for example, recrea | ation or education) | | Preservation of | f a histo | rically i | importa | ant land are | ea |
| | Protection o | f natural habitat | | | | Preservation of | f a certi | fied his | toric st | ructure | |
| | Preservation | of open space | | | | | | | | | |
| 2 | • | through 2d if the organ | nization held a quali | fied conservation cor | ntrib | ution in the form | of a co | | | | |
| | day of the tax year | | | | | | | | Held at | the End of t | the Tax Year |
| а | | onservation easements | | | | | | 2a | | | |
| b | | ricted by conservation | | | | | | 2b | | | |
| С | | vation easements on a | | | | | | 2c | | | |
| d | | vation easements inclu | ., . | • • • | | | | | | | |
| | | sted in the National Re | | | | | | 2d | | | |
| 3 | | vation easements mod | ified, transferred, re | eleased, extinguished, | , or 1 | terminated by th | e orgar | lization | during | the tax | |
| 4 | year | where property subject | to conconvation or | soment is located | | | | | | | |
| 5 | | tion have a written poli | | - | nect | tion handling of | | | | | |
| U | | orcement of the conse | | | | | | | Г | Yes | No |
| 6 | | r hours devoted to mo | | | | | | | | | |
| | | | 5, 1 5, | . 3 | , | 5 | | | | 5 | , |
| 7 | Amount of expens | es incurred in monitori | ng, inspecting, hand | dling of violations, and | d en | forcing conserva | ation ea | semen | ts durir | ng the year | r |
| | | | | | | | | | | | |
| 8 | | vation easement repor | | | | | | | г | | |
| | | (4)(B)(ii)? | | | | | | | L | Yes | └── No |
| 9 | | be how the organization | - | | | - | | | | | |
| | | d include, if applicable, ounting for conservatio | | note to the organizati | on's | s financial statem | ients th | at desc | cribes t | ne | |
| Pa | | ations Maintaining | | of Art. Historical | Tre | easures, or C |)ther (| Simila | ar Ass | sets | |
| | | the organization answ | | | | | | | | | |
| 1a | | elected, as permitted (| | | reve | enue statement | and ba | ance s | heet wo | orks | |
| | • | asures, or other simila | | • | | | | | | | |
| | service, provide in | Part XIII the text of the | footnote to its fina | ncial statements that | des | scribes these iter | ms. | | | | |
| b | If the organization | elected, as permitted (| under FASB ASC 95 | 58, to report in its rev | enue | e statement and | balanc | e sheet | t works | of | |
| | art, historical treas | ures, or other similar a | ssets held for public | c exhibition, educatio | n, oi | r research in furt | heranc | e of pul | blic ser | vice, | |
| | provide the followi | ng amounts relating to | these items: | | | | | | | | |
| | (i) Revenue inclu | ded on Form 990, Part | VIII, line 1 | | | | | | | | |
| | ., | ed in Form 990, Part X | | | | | | | S | | |
| 2 | | received or held works | | | | | al gain, | provide | e | | |
| | | ints required to be rep | | | | | | | | | |
| | | on Form 990, Part VIII | | | | | | | | | |
| <u>b</u> | Assets included in | Form 990, Part X | | | | | | \$ |) | | |

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| AMERICAN LEA | DERSHIP | FORUM | OF |
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| | dule D (Form 990) 2022 OREGON | | t Iliatavia al Tu | | | 94-31 | | | |
| Par | rt III Organizations Maintaining Col | | | | | | | inued) | |
| 3 | Using the organization's acquisition, accession, | and other records | s, check any of the | following that make | significa | ant use of its | | | |
| | collection items (check all that apply): | | | | | | | | |
| а | Public exhibition | d | Loan or exc | hange program | | | | | |
| b | Scholarly research | е | U Other | | | | | | |
| С | Preservation for future generations | | | | | | | | |
| 4 | Provide a description of the organization's collect | ctions and explain | how they further t | he organization's ex | empt pu | irpose in Par | t XIII. | | |
| 5 | During the year, did the organization solicit or re | ceive donations o | of art, historical trea | sures, or other simil | ar asset | s | | | |
| | to be sold to raise funds rather than to be maint | ained as part of th | ne organization's co | ollection? | | | Yes | | No |
| Par | rt IV Escrow and Custodial Arrange | ments. Comple | te if the organizatio | n answered "Yes" o | n Form | 990, Part IV, | line 9, c | or | |
| | reported an amount on Form 990, Part X | , line 21. | | | | | | | |
| 1a | Is the organization an agent, trustee, custodian | or other intermedi | iary for contribution | is or other assets no | t includ | ed | | | |
| | on Form 990, Part X? | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII and | d complete the fol | lowing table: | | | | | | |
| | ······································ | | | | | | Amou | nt | |
| c | Beginning balance | | | | 1 | . | | | |
| | Additions during the year | | | | ···· – | | | | |
| | | | | | | | | | |
| ۍ ۲ | Distributions during the year | | | | | | | | |
| 20 | Ending balance | | | | | • | Yes | | No |
| | Did the organization include an amount on Form | | | | • • | ····· L | | | |
| | If "Yes," explain the arrangement in Part XIII. Ch rt V Endowment Funds. Complete if th | | | | | | | . L | |
| 1 01 | | a) Current year | (b) Prior year | (c) Two years back | | ee years back | (e) Fou | ir vear | shack |
| 4. | | | | | (4) 111 | | (e) 100 | | |
| 1a | Beginning of year balance | 219,913. | 274,484. | 217,391. | | 211,848. | | 212 | ,990. |
| b | Contributions | | | | | 8,832. | | | |
| С | Net investment earnings, gains, and losses | 23,732. | -43,067. | 68,069. | | 7,671. | | | ,627. |
| d | Grants or scholarships | 9,928. | 9,458. | 9,030. | | 8,782. | | 8 | ,445. |
| е | Other expenditures for facilities | | | | | | | | |
| | and programs | | | | | | | | |
| f | Administrative expenses | 1,675. | 2,046. | 1,945. | | 2,178. | | 1 | ,324. |
| g | End of year balance | 232,042. | 219,913. | 274,484. | | 217,391. | | 211 | ,848. |
| 2 | Provide the estimated percentage of the current | t year end balance | e (line 1g, column (a | a)) held as: | | | | | |
| а | Board designated or quasi-endowment | | % | | | | | | |
| b | Permanent endowment 100.0000 | % | - | | | | | | |
| с | Term endowment % | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c should | egual 100%. | | | | | | | |
| 3a | Are there endowment funds not in the possession | - | tion that are held a | nd administered for | the | | | | |
| | organization by: | 5 | | | | | | Yes | No |
| | (i) Unrelated organizations | | | | | | 3a(i) | X | <u> </u> |
| | | | | | | | | | X |
| h | (ii) Related organizations | a listad og roguir | od on Sobodulo D2 | | | | 3b | 1 | |
| | | | | | | | 30 | | |
| 4 | Describe in Part XIII the intended uses of the org | | wment tunas. | | | | | | |
| 1 01 | Complete if the organization answered " | | Part IV line 11a S | Coo Form 000 Part) | (lino 1) | h | | | |
| | | 1 | | | | | (| | |
| | Description of property | (a) Cost or ot | • • | • • | Accumu | | (d) Boo | ok valı | le |
| | | basis (investm | ient) basis | (other) de | epreciat | | | | |
| 1a | Land | | | | | | | | |
| b | Buildings | | | | | | | | |
| С | Leasehold improvements | | | | | | | | |
| d | Equipment | | | 3,636. | 3, | 454. | | 1 | .82. |
| <u>e</u> | Other | | | | | | | | |
| Total | Add lines 1a through 1e (Column (d) must equa | JEorm 000 Part | X column (B) line 1 | 00) | | | | 1 | .82. |

Schedule D (Form 990) 2022

| AMERICAN | LEADERSHIP | FORUM | OF |
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| OREGON | | | |

| Schedule D (Form 990) 2022 OREGON | | 94-3106407 Page 3 |
|--|---------------------------|---|
| Part VII Investments - Other Securities. | | × |
| Complete if the organization answered "Yes" o | n Form 990, Part IV, line | e 11b. See Form 990, Part X, line 12. |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | |
| Dout VIII Investments Dressen Deleted | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|--|-----------------------------------|
| (1) BENEFICIAL INTEREST IN ASSETS HELD AT THE OREGON | |
| (2) COMMUNITY FOUNDATION | 232,042 |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| otal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | |
| Part X Other Liabilities. | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part > | |
| | X, line 25. (b) Book value |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part 3 | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part 3 (a) Description of liability | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part 3 (a) Description of liability (1) Federal income taxes | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) (3) | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X (a) Description of liability (1) Federal income taxes (2) (3) (4) | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part 2 (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7) | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part 2 (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) | |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2022

| AMERICAN | LEADERSHIP | FORUM | OF |
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| - | edule D (Form 990) 2022 OREGON | | | age 4 |
|--|--|----------------------------------|--------------------|--------------|
| Pa | t XI Reconciliation of Revenue per Audited Financial Stateme | nts With Rever | ue per Return. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | |
| а | Net unrealized gains (losses) on investments | 2a | | |
| b | Donated services and use of facilities | 2b | | |
| с | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | Add lines 2a through 2d | | 2e | |
| 3 | Subtract line 2e from line 1 | | | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| С | Add lines 4a and 4b | | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | |
| Pa | rt XII Reconciliation of Expenses per Audited Financial Stateme | onte With Evno | nses per Return | |
| | | - | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | - | | |
| 1 | | | | |
| 1 2 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | |
| - | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements | | | |
| 2 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: | 2a | | |
| 2 a | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities | 2a 2b | | |
| 2 a b | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments | 2a 2b 2c | | |
| 2 a b c | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses | 2a 2b 2c 2d | | |
| 2 a b c d | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d | 2a 2b 2c 2d | 1 | |
| 2 a b c d e | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) | 2a 2b 2c 2d | 1 | |
| 2 a b c d e 3 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 | 2a 2b 2c 2d | 1 | |
| 2 a b c d e 3 4 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: | 2a 2b 2c 2d 4a | 1 | |
| 2 a b c d e 3 4 a b | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b | 2a 2b 2c 2d 4a 4b | 1 | |
| 2 a b c d e 3 4 a b c 5 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, line 18.</i>) | 2a 2b 2c 2d 4a 4b | 1 2e 3 4c | |
| 2 a b c d e 3 4 a b c 5 | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b | 2a 2b 2c 2d 4a 4b | 1 2e 3 4c | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE DON FRISBEE SCHOLARSHIP FUND WAS ESTABLISHED TO FUND TUITION

SCHOLARSHIPS FOR THOSE WHO WOULD NOT OTHERWISE BE ABLE TO PAY FOR

PARTICIPATION IN THE AMERICAN LEADERSHIP FORUM FELLOWS PROGRAM.

| SCHEDULE G | Suppleme | ental Information Regardir | ng Fun | drais | ing or Gaming | Acti | vities | OMB No. 1545-0047 |
|--|---|---|---|--|--|---------|--|------------------------------|
| (Form 990) | | e organization answered "Yes" o organization entered more than \$ | | | | or 19, | or if the | 2022 |
| Department of the Treasury Internal Revenue Service | | Attach to Form 99 | | | | | | Open to Public Inspection |
| Name of the organization | | to www.irs.gov/Form990 for inst N LEADERSHIP FORU | | | ne latest informatio | on. | Employer i | dentification number |
| | OREGON | | | | | | 94-310 | |
| | complete this par | • Complete if the organization ans | wered "\ | ′es" o | n Form 990, Part IV, | line 1 | 7. Form 990 | EZ filers are not |
| a X Mail solicitat b Internet and c Phone solici d In-person so 2 a Did the organization key employees list | ions email solicitation tations licitations on have a written ed in Form 990, F 9 highest paid indi | s f X Solici g X Spec or oral agreement with any individu Part VII) or entity in connection with viduals or entities (fundraisers) pu | tation of tation of ial fundra ual (inclu n profess | non-g gover aising ding o | overnment grants nment grants events fficers, directors, tru fundraising services? | stees | ΧY | |
| (i) Name and addres or entity (fund | | (ii) Activity | have or cor | Did raiser ustody ntrol of utions? | (iv) Gross receipts from activity | tò (o | Amount paic or retained by fundraiser ted in col. (i) | |
| SWAIM STRATEGIES - | | AUCTION CONSULTING | Yes | No | - | | | |
| FAILING, PORTLAND, | OR 97212 | SERVICES | | X | 0. | | 23,79 | 3. 0. |
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| | | | | | | | | |
| Total | | | | | | | 23,79 | |
| List all states in white or licensing. | ich the organization | on is registered or licensed to solic | it contrib | oution | s or has been notifie | d it is | exempt from | n registration |
| OR | | | | | | | | |
| | | | | | | | | |
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Schedule G (Form 990) 2022

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

| | | of fundraising event contributions and gro | | | | ipts greater than \$5,000. |
|-----------------|------|---|--------------------------------------|--|--------------------------|--|
| | | | (a) Event #1 2023 REUNION GALA | (b) Event #2 | (c) Other events NONE | (d) Total events (add col. (a) through |
| ē | | | (event type) | (event type) | (total number) | – col. (c)) |
| Revenue | 1 | Gross receipts | 50,482. | | | 50,482. |
| | 2 | Less: Contributions | 41,432. | | | 41,432 |
| | 3 | Gross income (line 1 minus line 2) | 9,050. | | | 9,050 |
| | 4 | Cash prizes | | | | |
| ŝ | 5 | Noncash prizes | | | | |
| pense | 6 | Rent/facility costs | 465. | | | 465 |
| Direct Expenses | 7 | Food and beverages | 13,820. | | | 13,820 |
| | 8 | Entertainment | | | | 19,480 |
| | 9 | Other direct expenses | | | | 26 202 |
| | | Direct expense summary. Add lines 4 through Net income summary. Subtract line 10 from li | | | | -27,242 |
| | rt I | | / // | | | |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c) |
| Rev | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| Expent | 3 | Noncash prizes | | | | |
| Direct Expenses | 4 | Rent/facility costs | | | | |
| - | _ | O H H H | | | | |

| | 5 Other direct expenses | | | | | |
|---|---|-------------------------|---------|---------------------|-----|----|
| | 6 Volunteer labor | └── Yes % └── No | Yes% | └── Yes % └── No | | |
| | 7 Direct expense summary. Add lines 2 through | n 5 in column (d) | | | | |
| | 8 Net gaming income summary. Subtract line 7 | from line 1, column (d) | | | | |
| а | Enter the state(s) in which the organization condu Is the organization licensed to conduct gaming a If "No," explain: | · · _ | states? | | Yes | No |
| - | | | | | | |

 10a
 Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?
 Image: Second Sec

232082 10-27-22

Schedule G (Form 990) 2022

| AMERICAN | LEADERSHIP | FORUM | OF |
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| Scł | edule G (Form 990) 2022 | OREGON | | 94-31 | L06 | 407 | Page 3 |
|-----|---|---------------------------------|---|--------------|----------|--------|---------------|
| 11 | Does the organization conduct ga | ming activities with nonmemb | bers? | | | Yes | No |
| 12 | | • | r a member of a partnership or other entity formed | , | | | |
| | | | | | | Yes | No No |
| | Indicate the percentage of gamin | | | 1 | | I | |
| | | | | | 13a | | % |
| | | | rganization's gaming/special events books and rec | | 13b | | % |
| 14 | Lifter the name and address of th | e person who prepares the of | rganization's garning/special events books and rec | ulus. | | | |
| | Name | | | | | | |
| | | | | | | | |
| | Address | | | | | | |
| | | | | ſ | | | |
| 15a | Does the organization have a con | tract with a third party from w | whom the organization receives gaming revenue? $_{}$ | l | | Yes | └── No |
| | If "Vec " enter the emount of som | ing revenue received by the a | vectorization Φ and the e | mount | | | |
| | If "Yes," enter the amount of gam of gaming revenue retained by the | | organization \$ and the a | mount | | | |
| | If "Yes," enter name and address | | | | | | |
| | | or the time party. | | | | | |
| | Name | | | | | | |
| | | | | | | | |
| | Address | | | | | | |
| | | | | | | | |
| 16 | Gaming manager information: | | | | | | |
| | Name | | | | | | |
| | | | | | | | |
| | Gaming manager compensation | \$ | | | | | |
| | | | | | | | |
| | Description of services provided | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | Director/officer | Employee [| Independent contractor | | | | |
| | | | | | | | |
| 17 | Mandatory distributions: | | | | | | |
| á | Is the organization required under | state law to make charitable | distributions from the gaming proceeds to | | | | |
| | retain the state gaming license? | | | | | Yes | └── No |
| I | | • | e distributed to other exempt organizations or sper | nt in the | | | |
| D | organization's own exempt activit Int IV Supplemental Infor | | ations required by Part I, line 2b, columns (iii) and (| W: and Dart | 111 164 | 000 | 0h 10h |
| | | | additional information. See instructions. | v), and Fart | III, III | 165 9, | 90, 100, |
| | , 100, 10, 410 170, 40 | | | | | | |
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| AMERICAN | LEADERSHIP | FORUM | OF |
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| | G (Form 990) | |
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| Part IV | Suppler | mental Information (continued) |

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| SCHEDULE I (Form 990) | | Gov | irants and Oth vernments, an ete if the organizatio | d Individua | ls in the Ŭni | ited States | | OMB No. 1545-0047 |
|--|---|-------------------|---|---------------------------------|---|---|---------------------------------------|---|
| Department of the Tr Internal Revenue Ser | | | | Attach to Forn | | | | Open to Public Inspection |
| Name of the or | ganization AMERICAN OREGON | LEADERSHI | P FORUM OF | | | | | Employer identification number $94 - 3106407$ |
| Part I Ge | neral Information on Grants a | and Assistance | | | | | | |
| criteria us | organization maintain records sed to award the grants or assi in Part IV the organization's pro | stance? | | | | | | tion X Yes No |
| | ants and Other Assistance to ipient that received more than | | | | | anization answered "Y | ′es" on Form 990, Par | IV, line 21, for any |
| 1 (a) Name | and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| | | | | | | | | |
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| | | | | | | | | |
| | | | | | | | | |
| 2 Enter tota | al number of section 501(c)(3) a | and government or | ganizations listed in th | e line 1 table | | | | |

3 Enter total number of other organizations listed in the line 1 table .

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) 2022

AMERICAN LEADERSHIP FORUM OF OREGON

Schedule I (Form 990) 2022

94-3106407

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|-----------------------------|---------------------------------------|---|---------------------------------------|
| | | | | | |
| ITION ASSISTANCE | 18 | 121,164. | 0. | | |
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Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE SCHOLARSHIPS ARE SELF-MONITORED AND REPRESENT A TUITION DEDUCTION.

SCHEDULE O (Form 990)

(10111-000)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



94-3106407

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

AMERICAN LEADERSHIP FORUM OF

OREGON

ALF OREGON GRADUATED TWO CLASSES OF FELLOWS (A TOTAL OF 39 FELLOWS)

FROM ITS FELLOWS LEADERSHIP PROGRAM. THE CLASSES EXPERIENCE AN

ORIENTATION DAY, ONE COMMUNITY BUILDING WEEK (ST. HELENS, OR) AND NINE

VISITS TO DIFFERENT OREGON COMMUNITIES TO LEARN ABOUT THE COMMUNITIES.

THEY ALSO DIALOGUED AROUND TOPICS LIKE DIVERSITY, EQUITY, RESILIENCE,

COLLABORATIVE ACTION, THE U-THEORY, AND SYSTEMS THINKING, CONTEMPLATING

THE ESSENCE OF THESE AND HOW THEY, AS LEADERS, PRACTICE AND MODEL THEM.

IN THESE COMMUNITIES, ALF OREGON STAFF ENGAGED AT LEAST A DOZEN

GRADUATES OF THE ALF OREGON FELLOWS LEADERSHIP PROGRAM ("SENIOR

FELLOWS").

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

* 5 DIALOGUE AND INFORMATIONAL EVENTS (ONE ON THE INDIAN CHILD WELFARE

ACT; ONE ON OREGON CHILD LITERACY; ONE ON THE ICONOGRAPHY OF THE

AMERICAN FLAG CALLED UNITY, DISSENT AND THE AMERICAN FLAG; ONE ON

UPROOTING WHITE SUPREMACY IN ORGANIZATIONAL CULTURE; AND ONE ON

MASTERING COMPLEX POWER DYNAMICS IN GROUP SETTINGS).

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT CPA FIRM AND IS REVIEWED BY

MANAGEMENT PRIOR TO ITS FILING WITH THE IRS. THE COMPLETED FORM 990 IS

MADE AVAILABLE TO THE FULL BOARD AFTER IT IS FILED WITH THE IRS.

| Schedule O (Form 990) 202 | 22 | | | Page 2 |
|---------------------------|-------------------------|---------------|----|---|
| Name of the organization | AMERICAN LEAI OREGON | DERSHIP FORUM | OF | Employer identification number $94 - 3106407$ |

FORM 990, PART VI, SECTION B, LINE 12C:

IN THE COURSE OF REGULAR BOARD MEETING BUSINESS, BOARD MEMBERS ARE ASKED TO DISCLOSE ANY CONFLICTS OF INTEREST THAT WOULD ARISE AS IT RELATES TO THE ALF PROGRAM, FUNDING AGENCIES AND/OR VENDOR SELECTION. THIS HAPPENS ON A

REGULAR AND ONGOING BASIS.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE COMMITTEE OF THE BOARD IS TASKED WITH COORDINATING THE REVIEW OF THE EXECUTIVE DIRECTOR ON AN ANNUAL BASIS. AS PART OF THAT PROCESS, A SALARY REVIEW MAY BE MADE AT THAT TIME IN ORDER TO INFORM THE FULL BOARD OF THE GENERALLY ACCEPTED RANGE OF COMPENSATION FOR COMPARABLE RESPONSIBILITIES IN SIMILARLY SIZED ORGANIZATIONS. THE RESULT IS DOCUMENTED

IN THE MEETING MINUTES.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER PROFESSIONAL FEES:

| PROGRAM SERVICE EXPENSES | 83,420. |
|--|----------|
| MANAGEMENT AND GENERAL EXPENSES | 10,204. |
| FUNDRAISING EXPENSES | 13,545. |
| TOTAL EXPENSES | 107,169. |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 107,169. |

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

NET CHANGE IN BENEFICIAL INTEREST IN ASSETS HELD AT OREGON

| Schedule O (Form 990) 2022 Name of the organization AMERICAN LEADERSHIP FORUM OF OREGON | Page 2 Employer identification number 94-3106407 |
|---|--|
| COMMUNITY FDN. | 22,058. |
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